Prepared by: Office of the Executive Director Hallandale Beach CRA 400 South Federal Highway Hallandale Beach, FL 33009 www.cohbcra.org

# Financing and Implementation Plan



Fiscal Years 2025-2027



### **Financing and Implementation Plan**

**Summary Statement** (1),(2)



		Total		Series 2020 Rev. Note		Proposed FY 2025		Forecasted FY 2026		Sunset FY 2027
ource (Revenue)										
Carryforward										
Carryforward of Project Appropriations	\$	24,851,791	\$	9,617,201	\$	15,234,590				
Total Estimated Carryforward Balances	\$	24,851,791	\$	9,617,201	\$	15,234,590				
Revenues										
Tax Increment Revenue (TIR) Allocation										
City of Hallandale Beach	\$	46,563,773	\$	-	\$	14,594,285	\$	15,353,149	\$	16,616,339
Broward County	\$	34,050,878		-		10,672,422		11,227,359		12,151,097
South Broward Hospital District	\$	600,000		-		200,000		200,000		200,000
Children's Services Council of Broward County	\$	2,782,560		-		872,341		917,549		992,670
Subtotal - Tax Increment	\$	83,997,211	\$	-	\$	26,339,048	\$	27,698,057	\$	29,960,106
Loan Repayments/Application Fees										
Redevelopment Programs (Loan Repayment/Appl. Fees)	\$	281,800		-		145,000		90,000		46,800
Property Rentals/Sales										
Property Rental Revenue	\$	61,800		-		20,000		20,600		21,200
Workforce/Affordable Housing Sale(s)	\$	-		-		TBD		TBD		TBD
Miscellaneous										
Investment Earnings	\$	1,560,000		500,000		760,000		160,000		140,000
Total Forecasted Revenues	\$	85,900,811	\$	500,000	\$	27,264,048	\$	27,968,657	\$	30,168,106
Tatal Carrier	<b>.</b>	440.750.000	φ	40 447 004	Φ	40 400 600	φ	07.000.053	Φ	20.400.400
Total Sources	\$	110,752,602	\$	10,117,201	\$	42,498,638	\$	27,968,657	\$	30,168,106



### **Financing and Implementation Plan**

**Summary Statement** (1),(2)



	Total	Series 2020 Rev. Note	Proposed FY 2025	Forecasted FY 2026	Sunset FY 2027
se (Expenditures)					
Expenditures					
Operations					
Personnel	\$ 6,739,108	\$ -	\$ 2,137,708	\$ 2,244,600	\$ 2,356,800
Operations	\$ 4,850,050	-	1,833,360	1,488,280	1,528,410
Subtotal - Operations	\$ 11,589,158	\$ -	\$ 3,971,068	\$ 3,732,880	\$ 3,885,210
Debt Service					
Redevelopment Revenue Note, Series 2015	\$ 3,279,064	\$ -	\$ 1,640,680	\$ 1,638,384	\$
Capital Improvement Refunding Bonds, Series 2016	\$ 2,336,220	-	1,167,636	1,168,584	
Redevelopment Revenue Note, Series 2020	\$ 8,361,334	-	4,046,177	4,315,157	
Subtotal - Debt Service	\$ 13,976,618	\$ -	\$ 6,854,493	\$ 7,122,125	\$
Redevelopment Area Investment					
Capital Projects	\$ 16,325,821	\$ 10,117,201	\$ 5,808,620	\$ 200,000	\$ 200,000
Programs	\$ 17,495,000	-	5,965,000	5,765,000	5,765,000
Property/Land/Construction	\$ 36,869,866	-	14,023,018	5,199,652	17,647,196
Interlocal Agreements	\$ 6,740,639	-	2,306,439	2,364,000	2,070,200
Redevelopment Agreements	\$ 7,755,500	-	3,570,000	3,585,000	600,500
Subtotal - Redevelopment Area Investment	\$ 85,186,826	\$ 10,117,201	\$ 31,673,077	\$ 17,113,652	\$ 26,282,896
Total Uses	\$ 110,752,602	\$ 10,117,201	\$ 42,498,638	\$ 27,968,657	\$ 30,168,106
Surplus/(Deficit)	\$ 	\$	\$ -	\$ -	\$

#### Notes:

<sup>(1)</sup> Readers should refer to the Supporting Schedules for detailed information involving: tax increment revenue forecasts; miscellaneous operating expenditure forecasts; and Source & Use Statements for each Redevelopment Area Investment type that specifies the individual projects and associated funding sources.

<sup>(2)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

Supporting Schedule - Capital Projects Listing



	Total	Series 2020 Rev. Note	Proposed FY 2025	Forecasted FY 2026	Sunset FY 2027
Source (Revenue)					
Tax Increment Revenue (TIR) Allocation	\$ 1,635,430	\$ -	\$ 1,235,430	\$ 200,000	\$ 200,000
Miscellaneous					
Investment Earnings	\$ 500,000	500,000	-	-	-
Carryforward Fund Balance	\$ 14,190,391	9,617,201	4,573,190	-	-
Total Sources	\$ 16,325,821	\$ 10,117,201	\$ 5,808,620	\$ 200,000	\$ 200,000
Use (Expenses)					
Capital Projects					
Chaves Lake Eco Park & Community Garden	\$ 2,400,000	\$ -	\$ 2,000,000	\$ 200,000	\$ 200,000
District 8 NE 1st Ave.	\$ 8,943,478	8,943,478	-	-	-
FEC Parking Lot/NE 2nd Ave./5th St.	\$ 3,000,000	-	3,000,000	-	-
Foster Rd.	\$ 50,000	50,000	-	-	-
Hallandale Beach Art Trail	\$ 1,532,343	973,723	558,620	-	-
James Park Pavilion	\$ 250,000	-	250,000	-	-
Street Lighting Program	\$ -	-	-	-	-
Traffic Calming Assessment	\$ 150,000	150,000	-	-	-
Total Uses	\$ 16,325,821	\$ 10,117,201	\$ 5,808,620	\$ 200,000	\$ 200,000
Surplus/(Deficit)				-	-



### **Financing and Implementation Plan**

**Supporting Schedule - Programs Listing** 



	Total	Series 2020 Rev. Note	Proposed FY 2025	Forecasted FY 2026	Sunset FY 2027
Source (Revenue)					
Tax Increment Revenue (TIR) Allocation	\$ 16,798,200	\$ -	\$ 5,405,000	\$ 5,675,000	\$ 5,718,200
Loan Repayments/Application Fees					
Redevelopment Programs (Loan Repayment)					
Application Fees	\$ 27,000	-	15,000	12,000	-
Loan Program repayments (interest)	\$ 9,800	-	5,000	3,000	1,800
Loan Program repayments (principal)	\$ 245,000	-	125,000	75,000	45,000
Carryforward Fund Balance	\$ 415,000	-	415,000	-	-
Total Sources	\$ 17,495,000	\$ -	\$ 5,965,000	\$ 5,765,000	\$ 5,765,000
<u>Use (Expenses)</u>					
Programs					
Residential Programs					
Paint Program	\$ 600,000	\$ -	\$ 200,000	\$ 200,000	\$ 200,000
Window/Storm Shutter Program	\$ 4,800,000	-	1,600,000	1,600,000	1,600,000
Downpayment Assistance Program	\$ 3,000,000	-	1,000,000	1,000,000	1,000,000
Neighborhood Improvement Program (NIP)	\$ 2,600,000	-	1,000,000	800,000	800,000
Rental Assistance Program	\$ 300,000	-	100,000	100,000	100,000
Senior Mini Grant Program	\$ 900,000	-	300,000	300,000	300,000
Senior Rental & Utilities Assistance Program	\$ 150,000	-	50,000	50,000	50,000
Commercial Programs					
Commercial Business Grant Program	\$ 900,000	-	300,000	300,000	300,000
Art in Public Places	\$ 1,245,000	-	415,000	415,000	415,000
Commercial Investment Program	\$ 3,000,000	-	1,000,000	1,000,000	1,000,000
Total Uses	\$ 17,495,000	\$ -	\$ 5,965,000	\$ 5,765,000	\$ 5,765,000
Surplus/(Deficit)	-	-		-	-



### **Financing and Implementation Plan**

### Supporting Schedule - Property/Land/Construction Listing



	Total	Series 202 Rev. Note		Proposed FY 2025	Forecasted FY 2026	Sunset FY 2027
Source (Revenue)						
Tax Increment Revenue (TIR) Allocation	\$ 26,623,466	\$	-	\$ 3,776,618	\$ 5,199,652	\$ 17,647,196
Property Sale(s)						
Workforce/Affordable Housing Sale(s)	\$ -		-	TBD	TBD	TBD
Carryforward Fund Balance	\$ 10,246,400		-	10,246,400	-	-
Total Sources	\$ 36,869,866	\$	-	\$ 14,023,018	\$ 5,199,652	\$ 17,647,196
Use (Expenses)						
Property/Land/Construction						
Land Acquisition (Professional Services)	\$ 1,050,000	\$	-	\$ 350,000	\$ 350,000	\$ 350,000
Land Acquisition	\$ 28,201,089		-	8,078,443	3,837,730	16,284,916
Hallandale City Center Kitchen	\$ 1,000,000		-	1,000,000	-	-
Modular Commercial Construction	\$ 2,500,000		-	2,500,000	-	-
Passenger Vehicle	\$ 83,000		-	83,000	-	-
Affordable Housing						
Construction	\$ 4,000,000		-	2,000,000	1,000,000	1,000,000
Electricity	\$ 15,455		-	5,000	5,150	5,305
Water and Sewer	\$ 20,322		-	6,575	6,772	6,975
Total Uses	\$ 36,869,866	\$	-	\$ 14,023,018	\$ 5,199,652	\$ 17,647,196
Surplus/(Deficit)	-			-		-



### **Financing and Implementation Plan**

Supporting Schedule - Interlocal Agreements Project Listing (1)



					•
		Series 2020	Proposed	Forecasted	Sunset
	Total	Rev. Note	FY 2025	FY 2026	FY 2027
Source (Revenue)					
Tax Increment Revenue (TIR) Allocation	\$ 6,740,639	\$ -	\$ 2,306,439	\$ 2,364,000	\$ 2,070,200
Carryforward Fund Balance	\$ -	-	-	-	-
Total Sources	\$ 6,740,639	\$	\$ 2,306,439	\$ 2,364,000	\$ 2,070,200
Use (Expenses)					
Interlocal Agreements					
City of Hallandale Beach					
Community Policing and Code Enforcement	\$ 4,854,457	\$ -	\$ 1,570,557	\$ 1,617,700	\$ 1,666,200
Community Policing Camera Initiative	\$ 706,000	-	353,000	353,000	-
Indirect Cost (allocation study)	\$ 1,075,182	-	347,882	358,300	369,000
Housing Foundation of America					
Community Partnership Grants	\$ 105,000	-	35,000	35,000	35,000
Total Uses	\$ 6,740,639	\$	\$ 2,306,439	\$ 2,364,000	\$ 2,070,200
Surplus/(Deficit)					-



### **Financing and Implementation Plan**

### Supporting Schedule - Redevelopment Agreements Listing



	Total	Series 2020 Rev. Note	Proposed FY 2025	Forecasted FY 2026	Sunset FY 2027
Source (Revenue)					
Tax Increment Revenue (TIR) Allocation	\$ 7,755,500	\$ -	\$ 3,570,000	\$ 3,585,000	\$ 600,500
Carryforward Fund Balance	\$ -	-	-	-	-
Total Sources	\$ 7,755,500	\$ -	\$ 3,570,000	\$ 3,585,000	\$ 600,500
Use (Expenses)					
Redevelopment Agreements					
Hallandale City Center					
Affordable Housing Rent Subsidy	\$ 210,000	-	70,000	70,000	70,000
Dixie Highway Project (Unsolicited Proposal)	\$ 6,000,000	-	3,000,000	3,000,000	-
Village at Gulfstream Park (Tax Increment)	\$ 1,545,500	-	500,000	515,000	530,500
Total Uses	\$ 7,755,500	\$ -	\$ 3,570,000	\$ 3,585,000	\$ 600,500
Surplus/(Deficit)	-	-			-



# Hallandale Beach Community Redevelopment Agency Financing and Implementation Plan

**Supporting Schedule - Tax Increment Revenue Forecast** (1)



	Final FY 2024	Certified FY 2025		Forecasted FY 2026	Sunset FY 2027
City of Hallandale Beach (Contributing Authority)					
Actual Growth/Assumed Growth	12.33%	9.36%		3.00%	3.00%
Existing Value:	\$ 2,196,617,190	\$ 2,402,216,800	\$	2,474,283,304	\$ 2,582,707,803
New Construction Forecast:					
Hallandale City Center (mixed-use)	-	-		13,600,000	-
Solaris (residential; mixed-income)	-	-		19,600,000	-
Hallandale Oasis	-	-		-	100,000,000
Taxable Value	\$ 2,196,617,190	\$ 2,402,216,800	\$	2,507,483,304	\$ 2,682,707,803
Base Year Value	377,757,750	377,757,750		377,757,750	377,757,750
Tax Increment	\$ 1,818,859,440	\$ 2,024,459,050	\$	2,129,725,554	\$ 2,304,950,053
Millage Rate	 8.2466	7.5884		7.5884	7.5884
Gross Incremental Revenue	\$ 14,999,406	\$ 15,362,405	\$	16,161,209	\$ 17,490,883
Statutory Reduction	 0.95	0.95		0.95	0.95
Budgetable Incremental Revenue	\$ 14,249,436	\$ 14,594,285	\$	15,353,149	\$ 16,616,339
South Broward Hospital District (Contributing Authority)					
Actual Growth/Assumed Growth	12.26%	9.34%		3.00%	3.00%
Taxable Value	\$ 2,211,735,200	\$ 2,418,320,610	\$	2,490,870,228	\$ 2,565,596,335
Base Year Value	377,757,750	377,757,750		377,757,750	377,757,750
Tax Increment	\$ 1,833,977,450	\$ 2,040,562,860	\$	2,113,112,478	\$ 2,187,838,585
Millage Rate	0.0937	0.0937		0.0937	0.0937
Gross Incremental Revenue	Interlocal	Interlocal	_	Interlocal	Interlocal
Statutory Reduction	N/A	N/A		N/A	N/A
Budgetable Incremental Revenue	\$ 200,000	\$ 200,000	\$	200,000	\$ 200,000



### **Financing and Implementation Plan**

**Supporting Schedule - Tax Increment Revenue Forecast** (1)



	Final FY 2024	Certified FY 2025	Forecasted FY 2026	Sunset FY 2027
Children's Services Council (Contributing Authority)				
Actual Growth/Assumed Growth	12.26%	9.34%	3.00%	3.00%
Existing Value:	\$ 2,211,735,200	\$ 2,418,320,610	\$ 2,490,870,228	\$ 2,599,792,335
New Construction Forecast:				
Hallandale City Center (commercial/retail)	-	-	13,600,000	-
Solaris (affordable rentals)	-	-	19,600,000	-
Hallandale Oasis	 -	-	-	100,000,000
Taxable Value	\$ 2,211,735,200	\$ 2,418,320,610	\$ 2,524,070,228	\$ 2,699,792,335
Base Year Value	 377,757,750	377,757,750	377,757,750	377,757,750
Tax Increment	\$ 1,833,977,450	\$ 2,040,562,860	\$ 2,146,312,478	\$ 2,322,034,585
Millage Rate	 0.4500	0.4500	0.4500	0.4500
Gross Incremental Revenue	\$ 825,290	\$ 918,253	\$ 965,841	\$ 1,044,916
Statutory Reduction	 0.95	0.95	0.95	0.95
Budgetable Incremental Revenue	\$ 784,025	\$ 872,341	\$ 917,549	\$ 992,670
	 <u> </u>			<u> </u>



### **Financing and Implementation Plan**

### **Supporting Schedule - Tax Increment Revenue Forecast** (1)



	Final FY 2024	Certified FY 2025	Forecasted FY 2026	Sunset FY 2027
Broward County (Contributing Authority)				
Actual Growth/Assumed Growth	12.33%	9.36%	3.00%	3.00%
Existing Value:	\$ 2,196,617,190	\$ 2,402,216,800	\$ 2,474,283,304	\$ 2,582,707,803
New Construction Forecast:				
Hallandale City Center (commercial/retail)	-	-	13,600,000	-
Solaris (affordable rentals)	-	-	19,600,000	-
Hallandale Oasis	-	-	-	100,000,000
Taxable Value	\$ 2,196,617,190	\$ 2,402,216,800	\$ 2,507,483,304	\$ 2,682,707,803
Base Year Value	 377,757,750	377,757,750	377,757,750	377,757,750
Tax Increment	\$ 1,818,859,440	\$ 2,024,459,050	\$ 2,129,725,554	\$ 2,304,950,053
Millage Rate	 5.5492	5.5492	5.5492	5.5492
Gross Incremental Revenue	\$ 10,093,215	\$ 11,234,128	\$ 11,818,273	\$ 12,790,629
Statutory Reduction	 0.95	0.95	0.95	0.95
Budgetable Incremental Revenue	\$ 9,588,554	\$ 10,672,422	\$ 11,227,359	\$ 12,151,097

<sup>(1)</sup> Readers should refer to the accompanying Fiscal Notes as they are an integral part of the Financing and Implementation Plan.



### **Financing and Implementation Plan**

#### **Supporting Schedule - Operations**



**Proposed Forecasted** Sunset FY 2025 **Total** FY 2026 FY 2027 Consultants/Professional Services Architect/Survey, Public Relations Consultants. Finance Consultants. **Temporary Staffing** 900.000 600.000 150.000 150.000 \$ Legal Consulting Fees \$ 479,090 155,000 159,650 164,440 Legal Services (Unsolicited Proposals) \$ 50.000 51.500 53.050 154.550 \$ Liens Recording 30.910 10.000 10.300 10.610 **Auditina** \$ 75.740 24.500 25.240 26.000 **Outside Service HCC Annual Lease** \$ 778,910 252,000 267,350 259,560 **CRA Transportation Service** \$ 463.640 150.000 154.500 159.140 \$ **FEC Lot Annual Lease** 309.090 100.000 103.000 106.090 \$ **Property Maintenance** 105,090 34,000 35,020 36,070 Miscellaneous (RE Taxes, Property Mgmt., etc.) \$ 111,270 36,000 37,080 38,190 **Special Events** \$ 154,550 50,000 51,500 53,050 Bank Fees \$ 27.820 9.000 9.270 9.550 Reimbursable Travel Expense \$ 15.000 15.450 15.910 46.360 \$ 400 410 **Phone & Communications** 1,230 420 Electricity (Street LED Lighting) \$ 354.200 70.000 140.000 144.200 **Property Insurance Coverage** \$ 30,280 9,800 10.090 10,390 General Liability Coverage \$ 38,200 12,360 12,730 13,110 \$ **Workers Compensation Assessment** 23,190 7,500 7,730 7,960 \$ 5,000 5.150 5,300 Vehicle Repairs/Maintenance 15.450 \$ **Printing & Binding** 31.840 10.300 10.610 10.930 \$ Advertising 159,190 51,500 53.050 54,640 \$ 11,140 Office Supplies 32,460 10,500 10,820 \$ Specialized Supplies 159,190 51,500 53,050 54,640 Small Office Furniture & Fixtures \$ 9.270 3,000 3.090 3,180 \$ Traffic Control/Signs 3.000 3.090 9.270 3.180 **Computer Supplies** \$ 30.910 10,000 10,300 10,610 \$ 9,270 **Uniforms Purchased** 3,000 3,180 3,090 Page\$11 of 14 09/10/2024910 **1015** and Memberships 46,360 15,000 15,450



### **Financing and Implementation Plan**

### Supporting Schedule - Operations



		Proposed	Forecasted	Sunset
	Total	FY 2025	FY 2026	FY 2027
Internet/Software Subscriptions	\$ 61,820	20,000	20,600	21,220
Meetings and Seminars	\$ 108,180	35,000	36,050	37,130
Tuition Reimbursement	\$ 46,360	15,000	15,450	15,910
Office Furniture and Equipment	\$ 30,910	10,000	10,300	10,610
Computer Hardware (>\$1,000)	\$ 15,450	5,000	5,150	5,300
Total	\$ 4,850,050 \$	1,833,360	1,488,280 \$	1,528,410



# Hallandale Beach Community Redevelopment Agency Strategic Finance Plan

### **Supporting Schedule - Debt/Financial Obligation Forecast**



	Total	Proposed FY 2025	F	Forecasted FY 2026	Sunset FY 2027
Redevelopment Revenue Note, Series 2015 (OB Johnson Park Project)					
Principal	\$ 3,150,000	\$ 1,555,000	\$	1,595,000	\$ -
Interest	\$ 129,064	85,680		43,384	-
	\$ 3,279,064	1,640,680		1,638,384	-
Capital Improvement Refunding Revenue Bonds, Series 2016					
Principal	\$ 2,032,050	990,150		1,041,900	-
Interest	\$ 304,170	177,486		126,684	-
	\$ 2,336,220	1,167,636		1,168,584	-
Redevelopment Revenue Note, Series 2020					
Principal	\$ 8,165,000	3,900,000		4,265,000	-
Interest	\$ 196,334	146,177		50,157	-
	\$ 8,361,334	4,046,177		4,315,157	-
Total	\$ 13,976,618	\$ 6,854,493	\$	7,122,125	\$ -



### **Strategic Finance Plan**

#### **Fiscal Notes**

- 1. Redevelopment Area Initiatives funded through Tax Increment Revenue Allocations are subject to variances in the actual tax increment values (i.e. vis-à-vis the forecasted tax increment values set forth herein) as well as budgetary constraints (i.e. essential items such as debt service have legal priority in tax increment funding).
- 2. Redevelopment Area Initiative funding sources may change based on market conditions and CRA priorities.
- 3. The Redevelopment Area Initiatives included in the Financing and Implementation Plan are funded through tax increment generated from the current tax base and forecasted new construction as well as from other revenue sources. Tax increment from development not contemplated herein will be available to supplement any deficiencies in the forecast and/or provide additional funding for redevelopment initiatives.

